|  | 2018/19 |  | 2019/20 |
| :---: | :---: | :---: | :---: |
|  | Original Estimate | Revised Estimate | Original Estimate |
|  | £ | £ | £ |
| INCOME |  |  |  |
| Dwelling rents | 29,206,600 | 29,184,900 | 29,372,400 |
| Non-dwelling rents | 195,600 | 192,900 | 194,600 |
| Heating charges | 39,000 | 38,800 | 35,300 |
| Other charges for services and facilities | 935,900 | 965,500 | 921,800 |
| Contributions towards expenditure | 34,900 | 48,800 | 45,700 |
| Total Income | 30,412,000 | 30,430,900 | 30,569,800 |
| EXPENDITURE |  |  |  |
| Repairs and Maintenance | 6,870,100 | 6,867,600 | 6,898,300 |
| General Management | 7,028,800 | 7,358,100 | 7,339,000 |
| Special Services | 1,172,900 | 1,155,500 | 1,325,100 |
| Rents, rates, taxes and other charges | 111,400 | $(75,000)$ | 50,000 |
| Increase in provision for bad debts - uncollectable debts | 178,400 | 178,100 | 186,000 |
| Increase in provision for bad debts - impact of Benefit Reforn | 294,900 | 295,400 | 291,500 |
| Cost of Capital Charge | 4,625,600 | 4,686,100 | 4,848,700 |
| Depreciation of fixed assets - council dwellings | 8,230,800 | 8,007,000 | 7,900,000 |
| Depreciation of fixed assets - other assets | 51,100 | 43,600 | 43,600 |
| Debt Management Expenses | 40,600 | 40,600 | 40,600 |
| Contribution to/(from) Business Plan Headroom Reserve | 107,700 | $(1,713,900)$ | $(505,300)$ |
| Total Expenditure | 28,712,300 | 26,843,100 | 28,417,500 |
| Net cost of services | $(1,699,700)$ | $(3,587,800)$ | $(2,152,300)$ |
| Amortised premia / discounts | $(7,700)$ | $(7,700)$ | 0 |
| Interest receivable - on balances | $(47,100)$ | $(31,000)$ | $(27,200)$ |
| Interest receivable - on loans (mortgages) | 0 | (300) | (300) |
| Net operating expenditure | $(1,754,500)$ | $(3,626,800)$ | $(2,179,800)$ |
| Appropriations |  |  |  |
| Appropriation relevant to depreciation and MRA |  |  |  |
| Housing set aside (Principal repayments on new developments) | 0 | 0 | 177,000 |
| Revenue contributions to capital | 1,744,500 | 3,616,800 | 1,992,800 |
| (Surplus) / Deficit | $(10,000)$ | $(10,000)$ | $(10,000)$ |
| Working balance brought forward | $(1,020,000)$ | $(1,020,000)$ | $(1,030,000)$ |
| Working balance carried forward | (1,030,000) | (1,030,000) | $(1,040,000)$ |

## Sheltered Support and Amenity Charges

## Current charges 2018/19 and proposed charges 2019/20

| Scheme |  |  | Amenity Charge 2018/19 £ |  | Proposed | Proposed Proposed Total Support Amenity Proposed |  |  | Increase over current charges £ | Average | Net average weekly increase / (decrease) £ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Management |  |  | Total | Management |  |  |  | reduction in |  |
|  | Charge $2018 / 19$ | Charge $2018 / 19$ |  | Charges 2018/19 | Charge 2019/20 | Charge 2019/20 | Charge $2019 / 20$ | Charges 2019/20 |  | weekly rent 2019/20 |  |
|  | £ | £ |  | £ | $\begin{gathered} £ \\ 3.4 \% \end{gathered}$ | $£$ $0 \%$ | $£$ $3.4 \%$ | £ |  | £ |  |
| Beech Close | 11.13 | 8.33 |  | 19.46 | 11.51 | 8.33 |  | 19.84 |  | 0.38 | (0.72) | (0.34) |
| Chelsea Avenue | 11.13 | 8.33 |  | 19.46 | 11.51 | 8.33 |  | 19.84 | 0.38 | (0.68) | (0.30) |
| Clarkshill | 11.13 | 8.33 | 17.27 | 36.73 | 11.51 | 8.33 | 17.86 | 37.70 | 0.97 | (0.64) | 0.33 |
| Elms Close | 11.13 | 8.33 | 2.02 | 21.48 | 11.51 | 8.33 | 2.09 | 21.92 | 0.45 | (0.71) | (0.26) |
| Falcon House | 21.37 |  | 10.09 | 31.46 | 22.10 | 0.00 | 10.43 | 32.53 | 1.07 | (0.67) | 0.40 |
| Griffin Close | 11.13 | 8.33 |  | 19.46 | 11.51 | 8.33 |  | 19.84 | 0.38 | (0.66) | (0.28) |
| Griffin House | 21.37 |  | 9.79 | 31.16 | 22.10 | 0.00 | 10.12 | 32.22 | 1.06 | (0.67) | 0.39 |
| Hampson Fold | 11.13 | 8.33 |  | 19.46 | 11.51 | 8.33 |  | 19.84 | 0.38 | (0.70) | (0.32) |
| Harwood House | 11.13 | 8.33 | 19.59 | 39.05 | 11.51 | 8.33 | 20.26 | 40.10 | 1.04 | (0.61) | 0.43 |
| Limegrove | 11.13 | 8.33 |  | 19.46 | 11.51 | 8.33 |  | 19.84 | 0.38 | (0.66) | (0.28) |
| Maple Grove | 11.13 | 8.33 |  | 19.46 | 11.51 | 8.33 |  | 19.84 | 0.38 | (0.73) | (0.35) |
| Moorfield | 11.13 | 8.33 | 22.42 | 41.88 | 11.51 | 8.33 | 23.18 | 43.02 | 1.14 | (0.69) | 0.45 |
| Mosses House | 11.13 | 8.33 | 17.79 | 37.25 | 11.51 | 8.33 | 18.40 | 38.24 | 0.98 | (0.58) | 0.40 |
| Stanhope Court | 11.13 | 8.33 | 9.03 | 28.49 | 11.51 | 8.33 | 9.33 | 29.17 | 0.69 | (0.59) | 0.10 |
| Taylor House | 11.13 | 8.33 | 20.01 | 39.47 | 11.51 | 8.33 | 20.69 | 40.53 | 1.06 | (0.62) | 0.44 |
| Top O'th Fields 1 | 11.13 | 8.33 | 19.29 | 38.75 | 11.51 | 8.33 | 19.95 | 39.78 | 1.03 | (0.73) | 0.30 |
| T O'th F 2 (Welcomb Walk) | 11.13 | 8.33 |  | 19.46 | 11.51 | 8.33 |  | 19.84 | 0.38 | (0.78) | (0.40) |
| Waverley Place | 11.13 | 8.33 | 21.21 | 40.66 | 11.51 | 8.33 | 21.93 | 41.76 | 1.10 | (0.63) | 0.47 |
| Wellington House | 11.13 | 8.33 | 28.68 | 48.14 | 11.51 | 8.33 | 29.66 | 49.49 | 1.35 | (0.68) | 0.67 |

## HRA VOID LEVEL OPTIONS - 2019/20

NB Springs TMO has a fixed voids allowance - currently 2\%

| VOIDS | RENT LOSS | DIFFERENCE FROM <br> ASSUMED VOIDS <br> LEVEL (1.1\%) |
| :---: | :---: | :---: |
| $\%$ | $\boldsymbol{£}$ | $\boldsymbol{£}$ |
| 0.40 | 115,600 | $-202,300$ |
| 0.50 | 144,500 | $-173,400$ |
| 0.60 | 173,400 | $-144,500$ |
| 0.70 | 202,300 | $-115,600$ |
| 0.80 | 231,200 | $-86,700$ |
| 0.90 | 260,100 | $-57,800$ |
| 1.00 | 289,000 | $-28,900$ |
| 1.10 | 317,900 | 0 |
| 1.20 | 346,800 | 28,900 |
| 1.30 | 375,700 | 57,800 |
| 1.40 | 404,600 | 86,700 |
| 1.50 | 433,500 | 115,600 |
| 1.60 | 462,400 | 144,500 |
| 1.70 | 491,300 | 173,400 |
| 1.80 | 520,200 | 202,300 |

## Proposed Specific Capital Projects 2019/20

Internal Schemes<br>Chapelfield Kitchens \& Bathrooms<br>Chesham Kitchens \& Bathrooms<br>Bolton Rd Turks Kitchens \& Bathrooms<br>Freetown Kitchens, Bathrooms \& Heating<br>Outwood Kitchens, Bathrooms \& Heating<br>Bent Hill Kitchens \& Bathrooms<br>Springs Kitchens \& Bathrooms<br>Top o'th Fields heating

External Schemes<br>Polefield Chimneys<br>Victoria Windows \& Doors<br>Elms Roofing

## HOUSING REVENUE ACCOUNT - RISK ASSESSMENT

| Risk Event | Impact | Risk <br> Leve | Likelihood | Max. Impact f000 | Min. ovision £000 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Increased stock loss - level exceeds the provision made in the estimates | The loss of a property costs the HRA approx. $£ 3,700$ in lost rental income in a full year. A loss of 45 properties throughout the year would cost around $£ 74 \mathrm{k}$. | $\begin{gathered} \hline \mathrm{H} \\ 100 \\ \% \end{gathered}$ | Budget 2019/20 assumes 60 sales. Current sales levels are around this level but the level of applications can be influenced by outside factors such as the general economy or promotion of | 85 | 85 |
| Higher level of void (empty) properties increase loss of rental income | A $0.7 \%$ increase in void loss costs the HRA $£ 202 k$ in a full year. | $\begin{gathered} \mathrm{H} \\ 100 \\ \% \end{gathered}$ | Budget 2019/20 assumes $1.1 \%$ void rental loss. Whilst current peformance is meeting this target it may prove difficult to maintain. | 200 | 200 |
| Numbers of properties moving to target rents not as high as anticipated | A property moving to target rent will increase the weekly rental income by an average of $£ 6.11$. | $\begin{gathered} \hline \mathrm{H} \\ 100 \\ \% \end{gathered}$ | The numbers of properties moving to target rent will depend on how many properties become void during the year and whether their rents are already at | 50 | 50 |
| Increase in arrears levels | Rental income is accounted for in the HRA on a rents receivable basis rather than actual rent received. However an increase in arrears could impact on the level of contribution required to the Bad Debt Drovicion | $\begin{gathered} \hline \mathrm{H} \\ 100 \\ \% \end{gathered}$ | Budget 2019/2020 allows for contributions of $£ 477 \mathrm{k}$ to the Bad Debt Provision. This is based on $1.6 \%$ of the rental income due and allows for the potential impact of benefit changes. However the level of arrears can be volatile and the timing and impact of benefit changes is ctill actimatar | 295 | 295 |
| Interest rates - Cost of Capital | Under self financing the risks associated with changes in interest rates impact directly on the HRA. A 0.4\% increase across the assumed HRA borrowing (excluding the loans taken for self financing) would cost £232k. | $\begin{gathered} \hline \mathrm{L} \\ 60 \% \end{gathered}$ | The loans taken on for self financing are long term fixed rate so the interest charges are known. However there could be an impact on the HRA if it picks up a larger share of existing higher interest rate debt or when pre self financing loans are replaced. Borrowing for new developments could be at a higher rate than when the | 235 | 140 |

## HOUSING REVENUE ACCOUNT - RISK ASSESSMENT

| Risk Event | Impact | Risk <br> Level | Likelihood | Max. <br> Impact £000 | Min. rovision £000 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Capital Investment requirements - newly arising need. | Under self financing the resources for capital investment in the housing stock come directly from the HRA. | $\begin{gathered} \hline \mathrm{L} \\ 60 \% \end{gathered}$ | The 3 year capital investment programme for 2018-2021 was determined on the basis of the resources required to maintain the stock at a Decent Homes Plus level however it is felt prudent to allow for the possibility of anv unforeseen or uraent | 200 | 120 |
| Increase in Management Fee paid to Six Town Housing - pay costs | Six Town Housing can request additional pay costs as an addition to the Management Fee however this is subject to negotiation with the Council (it is not an automatic payment). | $\begin{gathered} \hline L \\ 60 \% \end{gathered}$ | The STH Management Fee has been frozen at the 2017/18 level until the outcome of the current review of Housing Services therefore it is felt prudent to allow for a $2 \%$ increase over and above that provided for in the 2019/2019 budget. | 130 | 80 |
| Other HRA expenditure | There are costs and charges within the HRA that are outside of the Management Fee paid to Six Town Housing; these include payments to Adult Care Services and other departments of the Council for services provided to HRA customers. If these costs were to be 2\% higher than | $\begin{gathered} \mathrm{M} \\ 80 \% \end{gathered}$ | The majority of these charges are agreed in advance and as such should not vary throughout the year. However it is felt prudent to allow for the possibility that unforeseen circumstances within services outside of the HRA could have an impact on the charges mad. | 40 | 30 |
| Springs Tenant Management Cooperative - potential progress towards self financing TMO. | As these proposals progress there may be costs that fall on the HRA associated with this. | $\begin{gathered} \mathrm{H} \\ 100 \\ \% \end{gathered}$ | The 2019/20 budget does not contain any provision for these costs as the timing and extent of such costs has not yet been fully | 40 | 40 |
|  |  |  |  | 1275 | 1040 |

